

# 2019 CITY OF HOOD RIVER ANNUAL WORK PLAN



# *Projects undertaken by the City of Hood River to meet the community's long-term needs.*

*Order does not indicate priority.*

**GOAL:** *Create opportunities for an inclusive and diverse housing inventory.*

## **STRATEGY: IMPROVE THE MISSING MIDDLE HOUSING SUPPLY THROUGH DEVELOPMENT CODE AND ZONE CHANGES.**

- Update key housing indicators related to housing affordability, supply and population growth and identify gaps. Inform the community about the results.
- Using the Westside Concept Plan as a foundation, identify zoning code changes that allow for livable neighborhoods and increased opportunities for a diversity of housing types and more moderately priced housing. Bring City Council policy options and implementation plan.
- Identify preferred neighborhood characteristics and residential building forms in the growth area and bring City Council policy options and implementation plan.
- Consider changes to the ADU code to reduce barriers to development.

## **STRATEGY: RESEARCH POTENTIAL INCENTIVES TO ALLOW MORE CONSTRUCTION OF SMALLER HOMES AND OTHER AFFORDABLE HOUSING PRODUCTS.**

- Identify regulatory changes to incentivize the construction of smaller homes. Reduce barriers to development of housing through improvements in the development review process.
- Partner with Mid-Columbia Housing and other partners to develop affordable housing in the City of Hood River.





**GOAL:** *Inform and engage all segments of our community through transparency and proactive, inclusive and comprehensive outreach.*

**STRATEGY: IMPROVE INTER-AGENCY COMMUNICATIONS.**

- Proactively engage with Hood River County, the Port of Hood River, Hood River Parks & Recreation District and Hood River School District around issues of mutual concern and opportunity.

**STRATEGY: INCREASE OUTREACH TO UNDERSERVED COMMUNITIES.**

- Implement new City website that will be a source of accurate, easy-to-find information and services for user groups.
- Continue quarterly e-newsletter, translate to Spanish.
- Where appropriate, evaluate opportunities for public engagement in the policy development and goal setting process including surveys, open houses, and targeted outreach to underserved communities.
- Evaluate and implement opportunities for underrepresented and/or low income community members to participate in City events and the policy process.

**GOAL:** *Promote an efficient, safe multi-modal transportation system that alleviates traffic and parking congestion and encourages bike/ped transportation.*

**STRATEGY: EMPHASIZE UPDATES TO THE BICYCLE/PEDESTRIAN, GREENWAYS AND TRAILS POLICIES AND PROJECTS DURING THE TSP UPDATE.**

- Identify policy questions related to the transportation framework in the Westside Concept Plan. Bring to Council for consideration and incorporate into a transportation system plan update.
- Identify policy questions related to the pedestrian/bike framework in the westside concept plan. Bring to Council for consideration and incorporate into a transportation system plan update.

**STRATEGY: UPDATE THE TRANSPORTATION SYSTEM PLAN.**

- Following the anticipated major update in 2019, prepare for future five-year transportation system plan update. Create and implement public engagement plan.

**STRATEGY: COMPLETE THE COMPREHENSIVE DOWNTOWN PARKING STUDY.**



**GOAL:** *Create a more environmentally sustainable community.*

**STRATEGY: IMPLEMENT THE ENERGY PLAN.**

- Work with new Hood River County energy coordinator to establish priorities for the City of Hood River. Bring forward options for City Council consideration.
- Identify consistency with Hood River County Energy Plan when evaluating policy.

**STRATEGY: IMPROVE WASTE MANAGEMENT AND RECYCLING SYSTEMS.**

- Identify options to modify recycling systems due to changes in global recycling market. Bring options to Council for consideration.

**GOAL:** *Maintain existing infrastructure and prepare for growth.*

**STRATEGY: PLAN AND PRIORITIZE INFRASTRUCTURE INVESTMENTS.**

- Develop multi-year capital improvement plans for water, wastewater and storm water.
- Evaluate police department facility needs and bring facility and funding options for Council consideration.

**STRATEGY: DEVELOP SUSTAINABLE UTILITY RATES TO FUND CAPITAL INVESTMENTS AND MAINTENANCE OF CITY UTILITIES.**

- Evaluate new management practices for controlling stormwater runoff to protect and improve water quality. Bring policy options and recommendations to City Council.
- Evaluate wastewater treatment plant operations for potential issuance of request for proposal for contract operator in 2020.
- Review the City's water, wastewater and stormwater utilities for potential updates to methodology and rates.
- Following the utility rate study, initiate an SDC study that outlines policy choices to encourage affordability. Policy choices may include size-based SDCs, utilizing CET funds to buy down SDCs for ADUs, or deferring payment of SDCs.



**GOAL:** *Address community needs for parks and open space.*

**STRATEGY: DEVELOP A FUNDING STRATEGY FOR REPLACING CAPITAL NEEDS IN EXISTING PARKS.**

- As a first step, partner with Hood River County and Hood River Parks & Recreation District on the Parks & Recreation Master Plan.

**STRATEGY: CONSIDER CREATING A PLAN FOR ACQUIRING OPEN SPACE.**

- Using the Westside Concept Plan Open Space Framework as a foundation, identify implementation policy issues. Bring City Council policy options and implementation plan.
- Continue to partner with Hood River Parks & Recreation District on the Parks & Recreation Master Plan.

**PROJECTS** *essential to the City's day-to-day and ongoing functions, services and operations.*

- Urban growth management agreement with County, including new IGA for building services
- Disposal of bio-solids
- Oregon Residential specialty code for wildfire hazard mitigation
- Investment policy
- Fire department pre-plan process
- Engineering standards
- Technology investments
- Code clarification: light industrial zone
- Labor negotiations (IAFF and Police)
- Annual Budget
- Annual Financial Reporting

## Urban Renewal Projects

### Projects previously approved by the Urban Renewal Agency

#### ■ Heights streetscape and engineering plan

Integrate engineering, streetscape and infrastructure plans to guide investment and redevelopment efforts in the Heights District.

#### ■ Waterfront development

The Port of Hood River has submitted draft infrastructure plans to develop Lot 1 in the waterfront district.

#### ■ Columbia Cascade

The district is near expiration and future plans will be determined following the comprehensive parking study.

## Significant Capital Projects

#### ■ Wastewater

- Ultraviolet light disinfection system
- Digester mixing system
- Influent pipe
- Mt. Hood Railroad pump station

#### ■ Transportation

- Rand/Cascade intersection design
- 2nd and oak design
- May Street elevated sidewalk
- May Street School frontage improvements

#### ■ Water system

- Leaded joint replacement
- Large meter replacements

#### ■ Storm water system

- Waterfront